



# Implementing the Virtual Project Management Office

*Marcus Goncalves*

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Globalization and increased outsourcing have redefined project management. The complex dynamics involved in today's long-distance projects require a new skill set and knowledge base unlike anything needed before.

Here, leading project management expert Marcus Goncalves presents a complete guide to implementing the virtual project management office (ePMO). Leveraging his information technology expertise and PM experience, Goncalves offers cutting-edge techniques for managing projects across borders, working with colleagues and clients from different cultures, and utilizing the necessary telecommunication/Internet technologies ePM managers and their virtual teams and remote PM offices must have.

Implementing the Virtual Project Management Office complies with the Project Management Institute's Project Management Body of Knowledge (PMBOK) guidelines and extends them to ePMO. After analyzing the benefits of ePM versus conventional project management, Goncalves presents an in-depth discussion of ePM practices, scenarios, and challenges, aided by real-world examples and insightful case studies.

Providing a full focus on the management and execution of virtual projects, Goncalves demonstrates the time- and cost-saving advantages, showing how to begin realizing those advantages immediately. He gives you:

A customer-driven approach to ePM Goncalves provides comprehensive information on developing a state-of-the-art virtual project management office, from the necessary structure and environment to the technology. He also defines what concurrent ePM is and the need for change management during the process. The bonus CD features sample policies, forms, budgets, checklists, and software (including the award winning Mindmanager, from Mindjet) to assist in your ePMO implementation.

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